

**CONTRATTI
TRASFORMATIVI**



**CONTRATTI
CONSERVATIVI**



Paola Galimberti
29 ottobre 2025
IUAV

Alcune delle immagini sono state generate con ChatGPT



The background is a light purple and pink gradient with a repeating pattern of various symbols: pocket watches, keys of different shapes, and feathers. A dark grey rectangular box with rounded corners and decorative scrollwork at its ends is centered on the page.

C'era una volta l'open access...



Il numero perfetto

Le tre dichiarazioni fondanti del movimento dell'accesso aperto (insieme alla nascita del WWW) sembravano poter garantire una piena democratizzazione della conoscenza scientifica, rispettando finalmente la sua natura di Bene pubblico

OPEN ACCESS

La ricerca finanziata con fondi pubblici deve essere pubblicamente accessibile senza barriere **ECONOMICHE, TECNOLOGICHE, LEGALI**



La storia dell'Open
Access ha tre categorie
di protagonisti

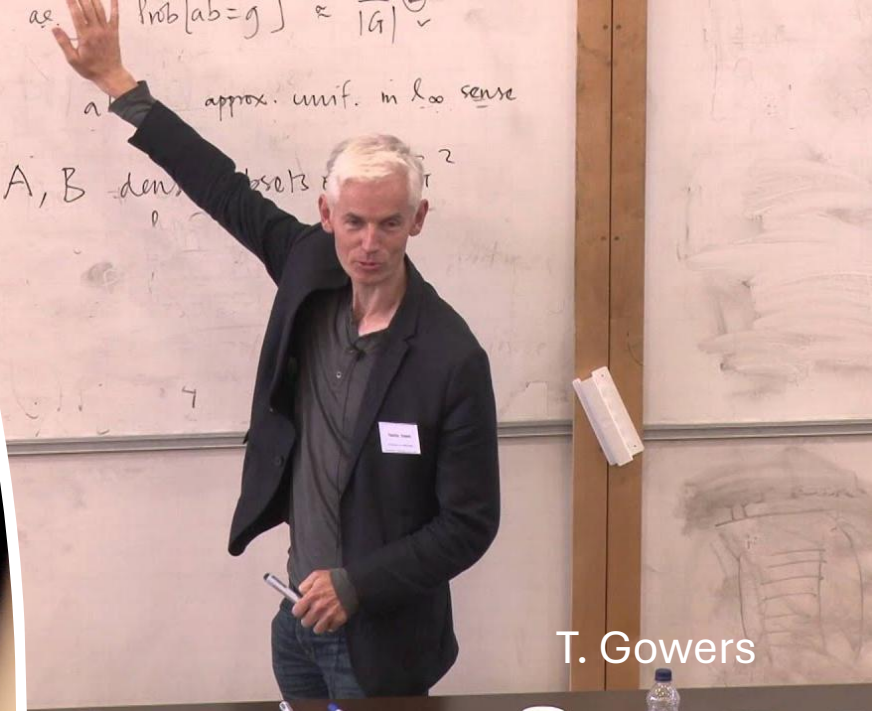
I ricercatori (più o meno atipici) che considerano la apertura una opportunità



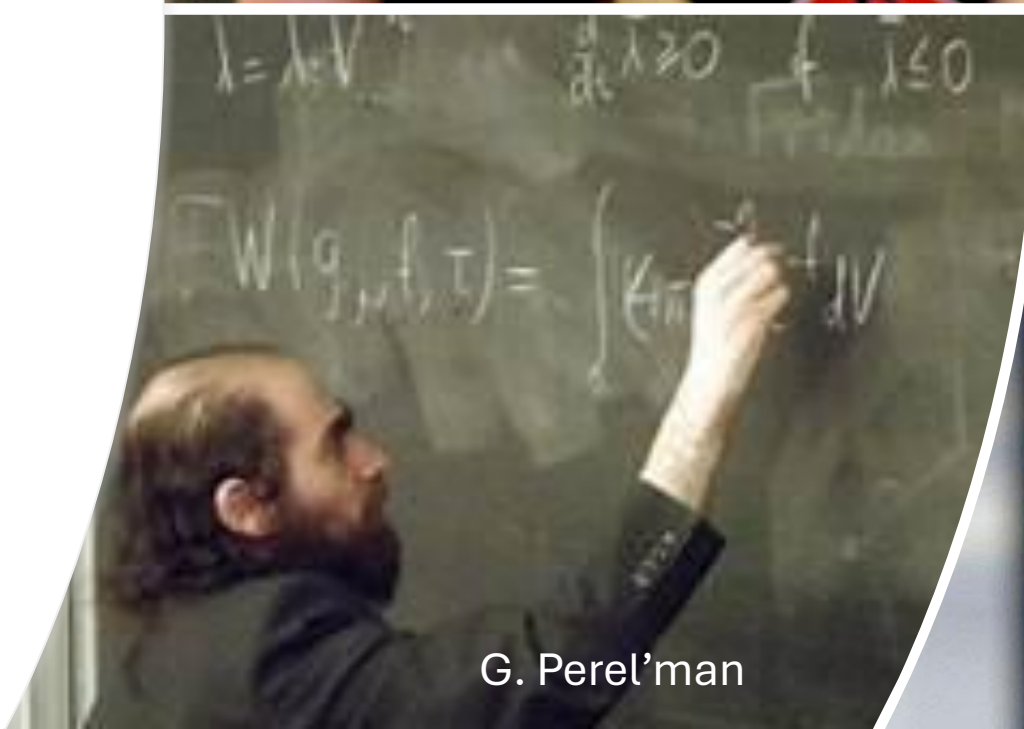
R. Caso



A. Swartz



T. Gowers



G. Perel'man



I. Capua

Gli enti finanziatori
della ricerca che
emanano politiche
che obbligano
ricercatori
all'accesso aperto



Plan S

Making full & immediate
Open Access a reality

DREW W.

 **MELLON**
FOUNDATION





Taylor & Francis

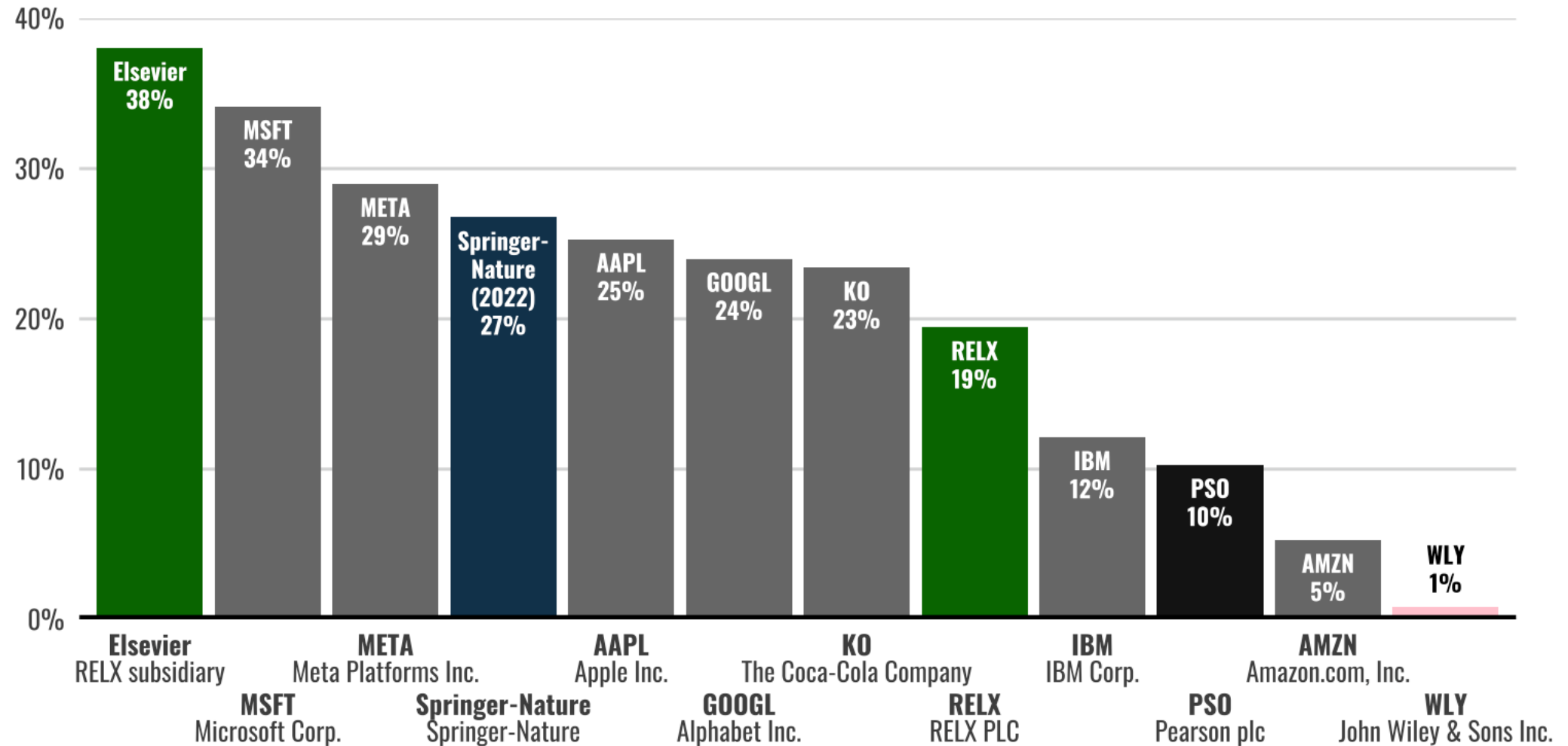


«Let them put their money where their mouth is» Derk Haank [CEO di Elsevier e poi di Springer]

Gli editori commerciali il cui scopo principale è il profitto

Elsevier and Springer-Nature had profit margins in 2023 that rival those of large tech companies

Springer-Nature financials are from 2022 since they haven't released their 2023 results yet



E ancora nel 2025...

< Go back

POLICY

18 MAR 2025

Springer Nature credits open access for financial growth

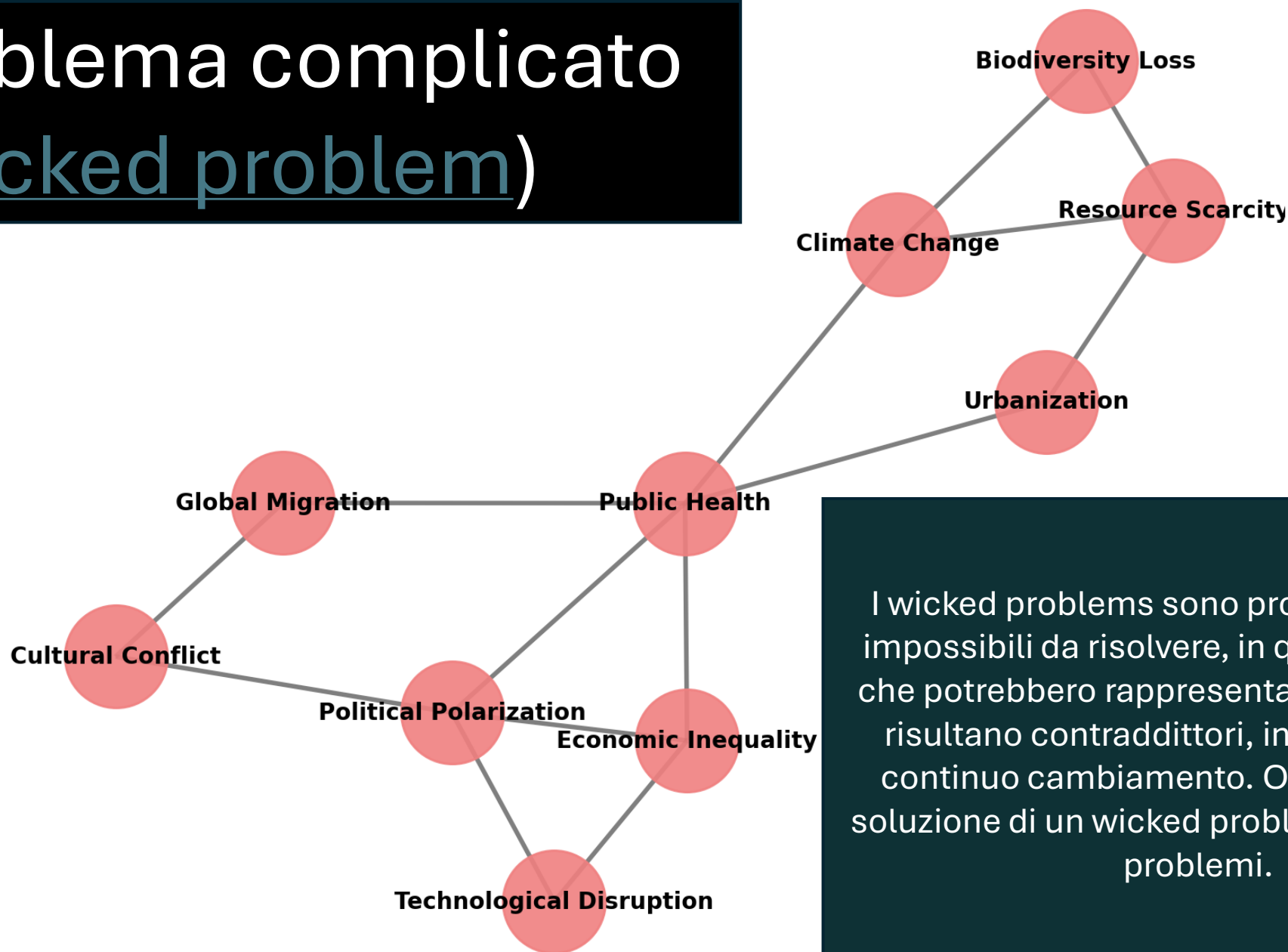
By Craig Nicholson

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“The research segment continues to be the main driver of Springer Nature’s growth. Research saw a 6 per cent underlying revenue growth to €1.4bn, primarily due to the excellent performance of the open access journals portfolio,” the company said.

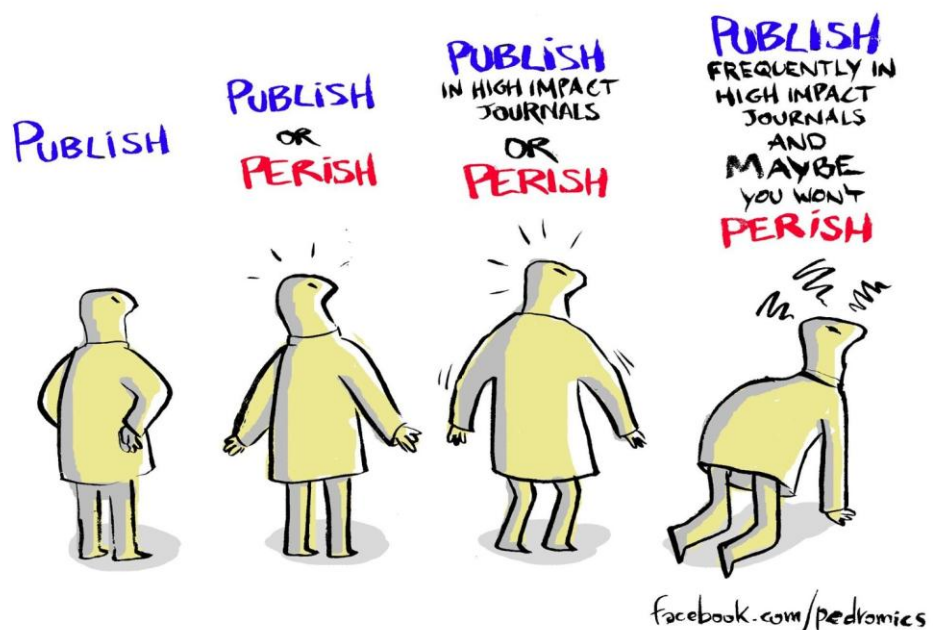
Un problema complicato (wicked problem)



I wicked problems sono problemi difficili o impossibili da risolvere, in quanto i requisiti che potrebbero rappresentarne la soluzione risultano contraddittori, incompleti ed in continuo cambiamento. Ogni tentativo di soluzione di un wicked problem genera nuovi problemi.

Un contesto complicato

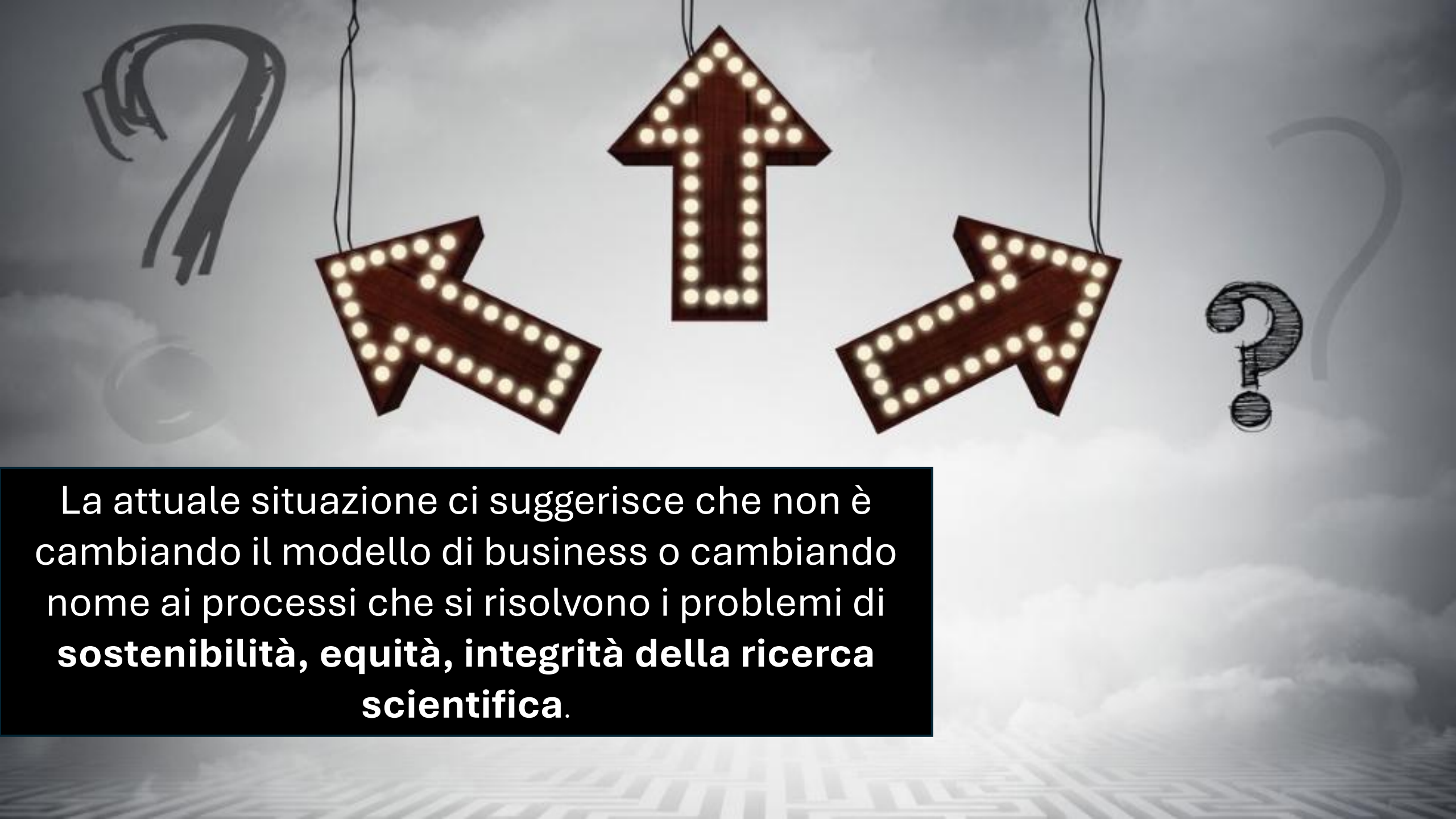
THE EVOLUTION OF ACADEMIA



<https://bjoern.brembs.net/2019/12/elsevier-now-officially-a-predatory-publisher/>



<https://www.youtube.com/watch?v=5o79KHUEc4A>



La attuale situazione ci suggerisce che non è cambiando il modello di business o cambiando nome ai processi che si risolvono i problemi di **sostenibilità, equità, integrità della ricerca scientifica.**

Maggio 2023, Il Consiglio d'Europa sembra stabilire che
**L'open access ad ogni costo non può essere una
soluzione**

I costi crescenti per l'accesso alla ricerca
scientifica sono insostenibili

Il Sistema delle APC limita la scelta delle sedi
editoriali in cui pubblicare

Incoraggia lo sviluppo di infrastrutture no
profit, open access, per pubblicazioni
multiformato

OUTCOME OF PROCEEDINGS

| | |
|-----------------|--|
| From: | General Secretariat of the Council |
| On: | 23 May 2023 |
| To: | Delegations |
| No. prev. doc.: | 8827/23 |
| Subject: | High-quality, transparent, open, trustworthy and equitable scholarly publishing - Council conclusions (approved on 23 May 2023) |

<https://data.consilium.europa.eu/doc/document/ST-9616-2023-INIT/en/pdf>



DIAMAS

Developing Institutional Open Access
Publishing Models to Advance
Scholarly Communication

Introducing DOAS: The Benchmark for Diamond Open Access Quality

15 May 2025

NWO Funding Call: Diamond Open Access

I contratti trasformativi



Sono (no dovrebbero essere) cost neutral: la **stessa somma** pagata per leggere viene pagata per leggere e pubblicare

Sono (no dovrebbero essere) trasformativi perché l'editore in tempi **medio brevi** deve diventare interamente open access

Sono (no dovrebbero essere) **temporanei**



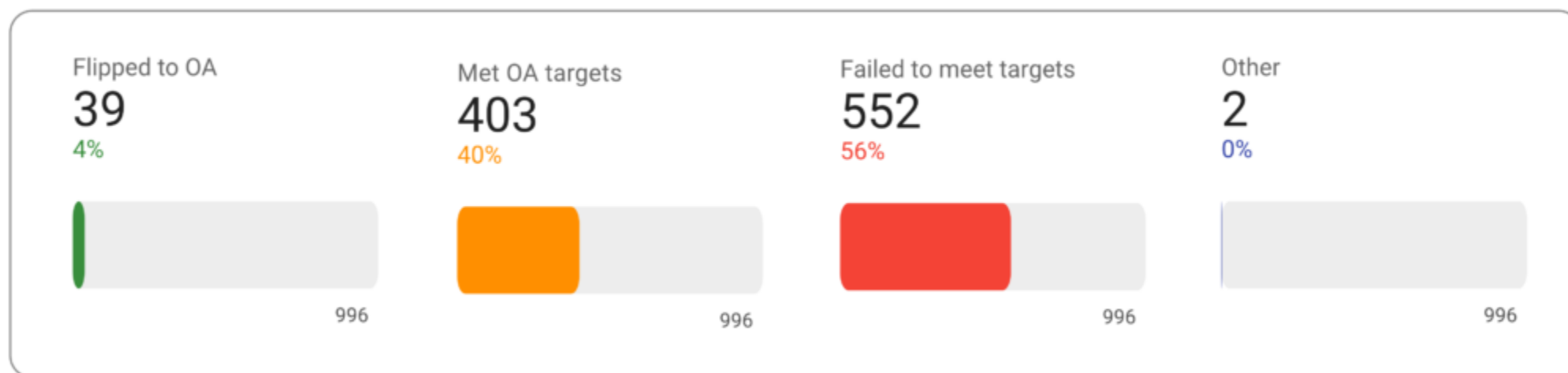
Nella realtà:

I **costi sono aumentati** (ovviamente sono tutti a carico delle istituzioni)

La trasformazione **non è avvenuta e non avverrà perché ci sono interi paesi a cui l'open access non interessa (o che non se lo possono permettere)**

Let them put their money
where their mouth is

Coalition S riconosce il fallimento dei contratti trasformativi e cessa di supportarli



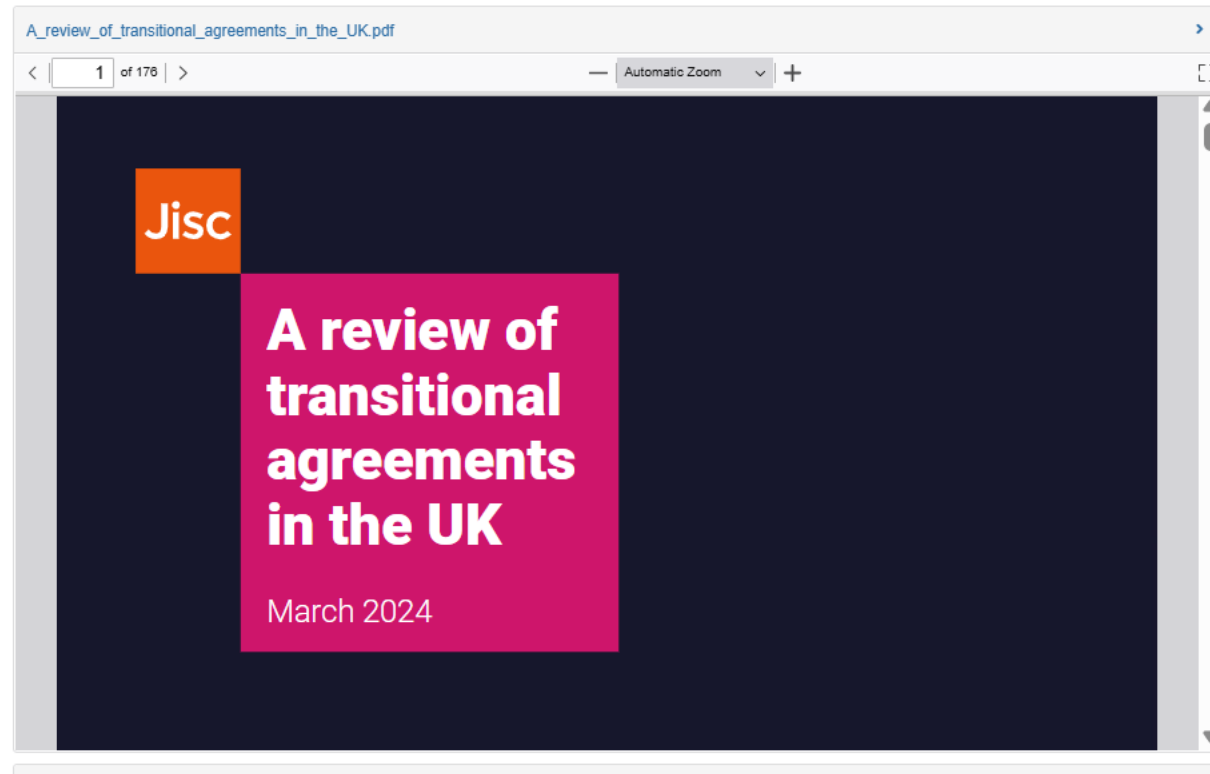
<https://www.coalition-s.org/blog/transformative-journals-analysis-from-the-2023-reports/>

Il punto di vista della Gran Bretagna

The review responds to the following questions:

- What proportion of scholarly literature is OA?
- What impact have Jisc-negotiated TAs had on open access to UK research publications?
- What effect have TAs had on costs for UK higher education providers?
- How far have TAs facilitated author compliance with funder requirements?
- To what extent have TAs enabled greater transparency around publisher OA processes for the academic sector?

Files



<https://zenodo.org/records/10787392>

Gli accordi trasformativi non hanno portato i benefici previsti

Gli accordi trasformativi non hanno avuto alcun effetto sul comportamento dei ricercatori che restano inconsapevoli rispetto ai costi

Gli accordi trasformativi hanno amplificato le disuguaglianze fra Paesi ricchi e Paesi meno ricchi

Argomenti Scienza Open science

Circa 70 anni: il tempo necessario agli editori per trasformarsi

Di Paola Galimberti - 14 Marzo 2024 0



 Commenti

Gli **accordi trasformativi** nascono con l'intento di "indirizzare" la comunicazione scientifica, prevalentemente chiusa dietro paywall, verso l'accesso aperto. Si chiamano *trasformativi* perché gli editori dovrebbero a poco a poco trasformare il proprio

Il punto di vista degli editori

Attraverso gli accordi trasformativi:

Si garantiscono **entrate fisse** attraverso contratti pluriennali senza dover avviare nuovi servizi o cercare nuovi clienti

Attraverso i consorzi si interfacciano con **un solo soggetto (il consorzio)** riducendo il carico amministrativo.

Evitano il **sistema delle APC** che causa un enorme carico amministrativo e **mina il rapporto** con gli autori

Non c'è alcuna volontà di **trasformazione**

Una analisi critica

Gli autori non hanno né acquisiscono alcuna consapevolezza dei costi.

La facilità di pubblicare in questa modalità li porta a richiedere/prendere il rinnovo di questa modalità contrattuale

La stessa facilità a pubblicare (testimoniata dalla richiesta dei journal ai propri board di allargare le maglie) porta alla **pubblicazione di ricerche inconsistenti o inutili.**

E' **praticamente impossibile** calcolare i costi ed è **molto scorretto** confrontare i costi del publish all'interno del read and publish con quelli del pay per publish

L'open access dei contratti trasformativi ha finito **per consolidare quei fenomeni distorsivi** (disuguaglianza, mancanza di trasparenza, frode scientifica) **per combattere i quali era nato**



TAs are unaffordable & inequitable – it's time to build something better.

The UK's HE funding crisis forces libraries to make difficult decisions. Commercial “big deals” are the obvious place to save money and build a better community-led model for the future.



01. Cost effective.

University-based publishers are largely nonprofit. They're trusted and supported by academic communities.



02. Scalable.

University-based publishers already collaborate. Building on these relationships we can scale to offer hundreds of diamond OA HSS journals.



03. Sustainable.

Investing in a new way of commercial models allows us to invest in the long-term sustainability of community-led HSS journals.



04. Mission aligned.

Open publishers are mission-aligned. We work cooperatively for the benefit of scholars. We work *with*, rather than *against*, librarians.

But essentially they are a way for large commercial publishers to sign up to kind

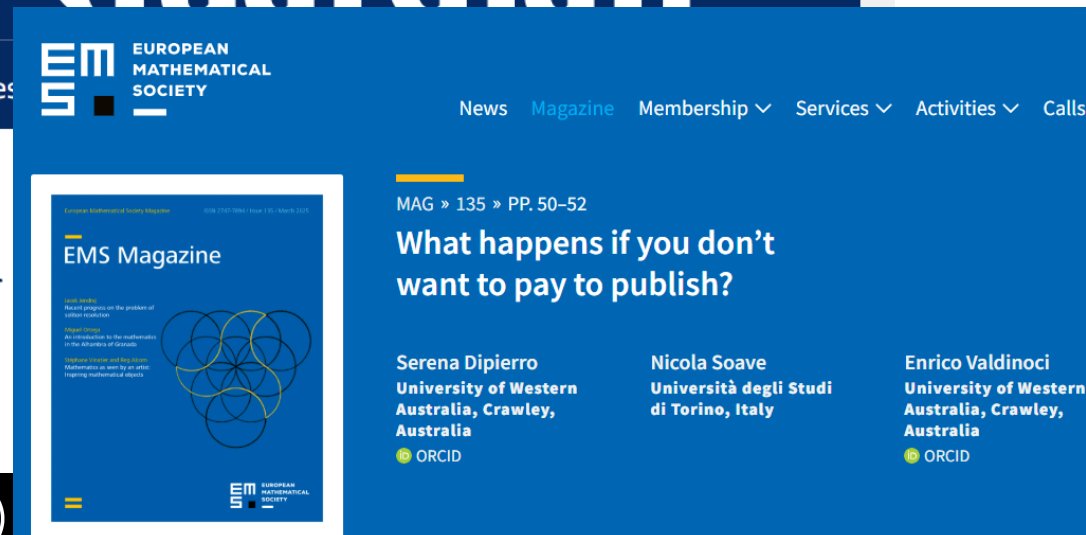
Stiamo facendo le considerazioni
corrette?

E' sufficiente dire che **il numero di pubblicazioni open access** in
Italia è aumentato? O dobbiamo
chiederci cosa abbiamo prodotto?

This article is more than **1 month old**

Quality of scientific papers questioned as academics 'overwhelmed' by the millions published

Alcune domande che potremmo (anzi dovremmo)
Quanti degli articoli prodotti all'interno dei TA sono davvero rilevanti?
Quanto ha influito la presenza di un TA nella scelta della sede editoriale?
Quanto è FAIR il workflow e quanto invece il percorso è obbligato?
Quanto sono larghe le maglie della peer review in questi contratti?
Quanto commenti hanno ricevuto su pubpeer questi articoli?
Quanta consapevolezza hanno acquisito i ricercatori rispetto ai costi per pubblicare?




EMS EUROPEAN MATHEMATICAL SOCIETY


News Magazine Membership Services Activities Calls

MAG » 135 » PP. 50–52

What happens if you don't want to pay to publish?

Serena Dipierro
University of Western Australia, Crawley, Australia
 ORCID

Nicola Soave
Università degli Studi di Torino, Italy

Enrico Valdinoci
University of Western Australia, Crawley, Australia
 ORCID

EMS Magazine

European Mathematical Society Magazine

ISSN 1751-7760 / Issue 135 / March 2023

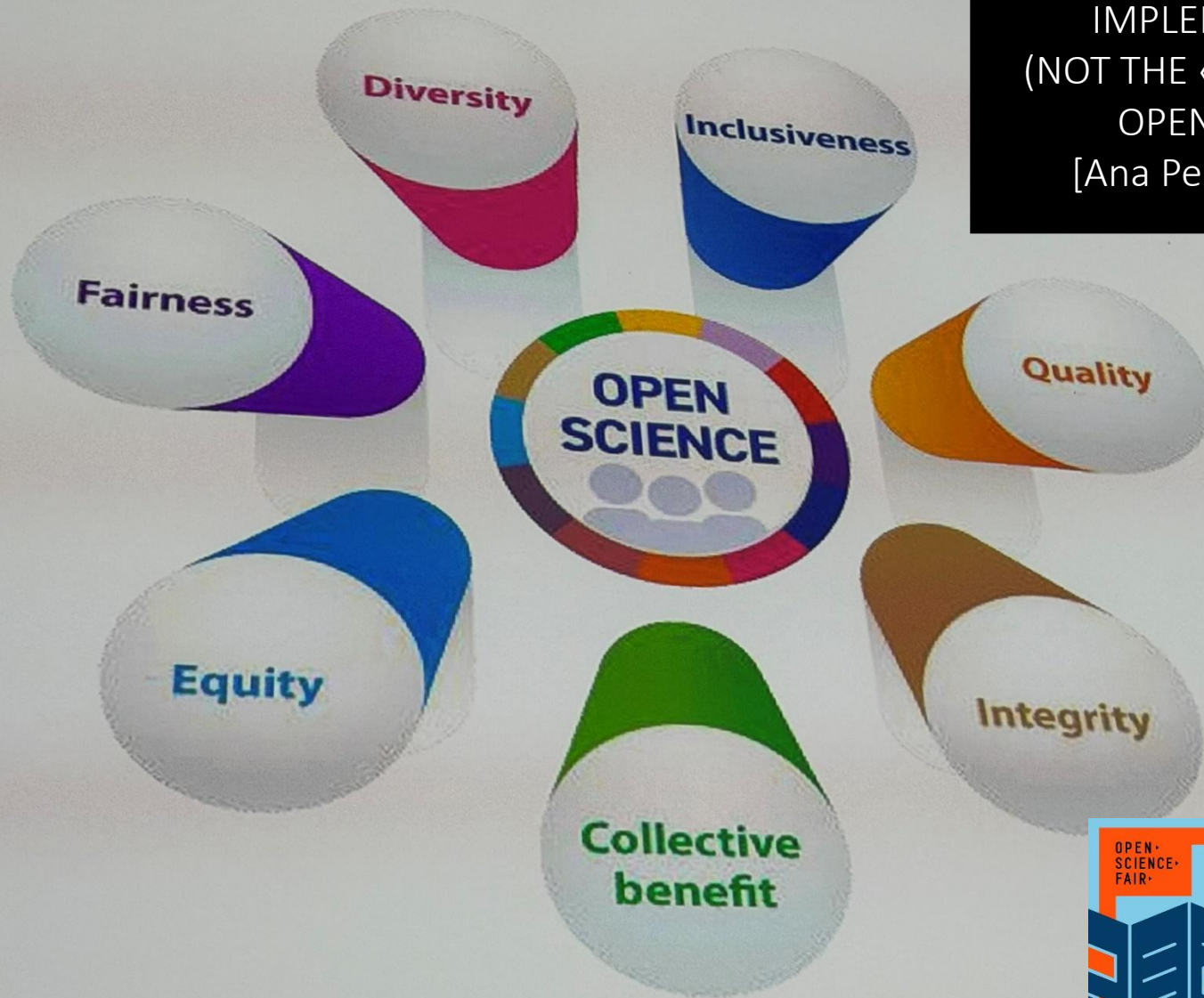
Key article
Hard progress on the problem of Euler's conjecture

Special article
An introduction to the mathematics of the abundance of circles

Mathematics as seen by an artist
Exploring mathematical beauty

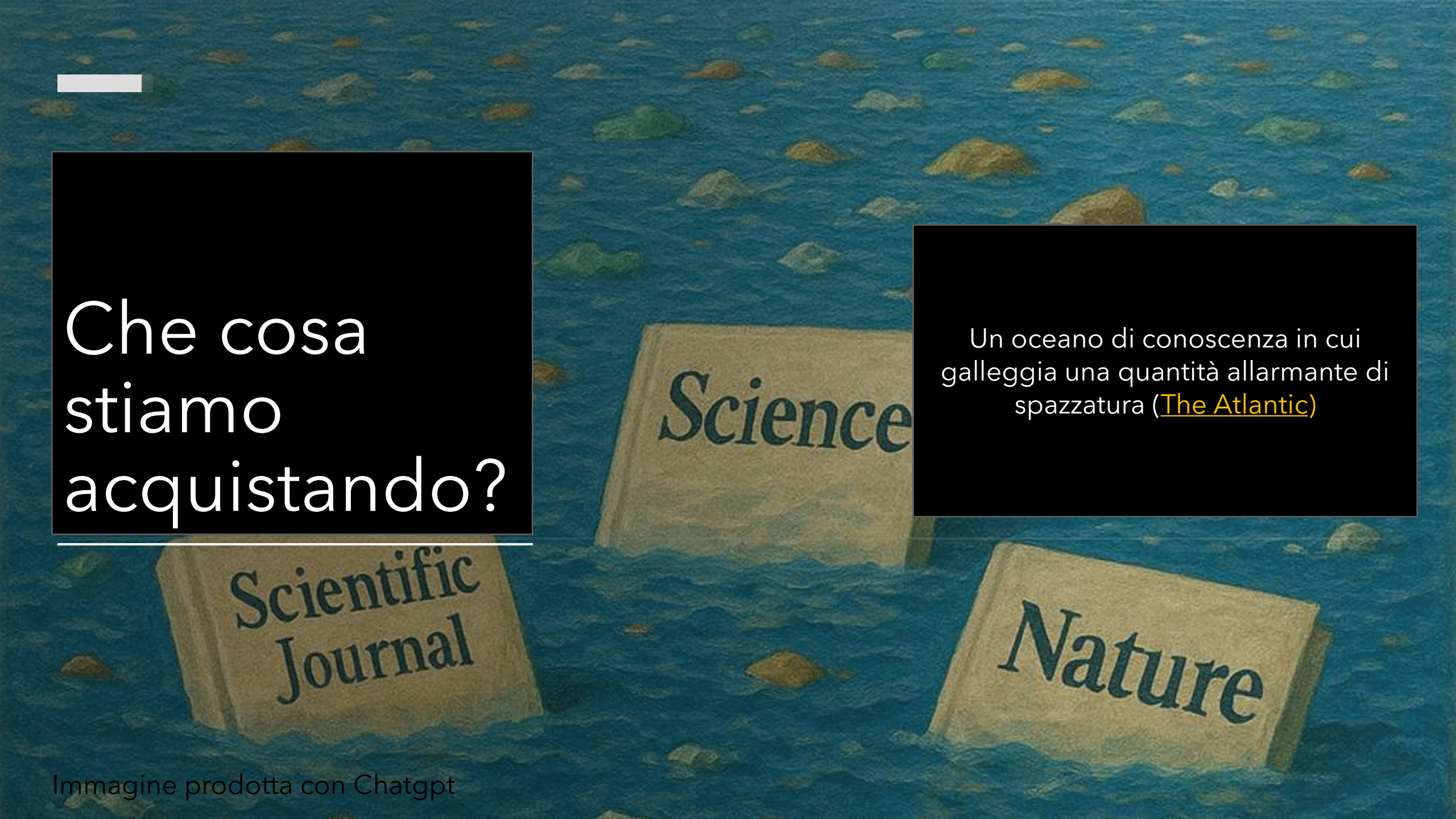
EMS EUROPEAN MATHEMATICAL SOCIETY

THE VALUES OF OPEN
SCIENCE HAVE TO BE
MONITORED AGAINST THEIR
IMPLEMENTATION
(NOT THE «QUANTITY» OF
OPEN SCIENCE)
[Ana Persić, UNESCO]



Open science Fair – Ginevra
15-17 settembre 2025 (si
ringrazia E. Giglia





Che cosa
stiamo
acquistando?

Un oceano di conoscenza in cui
galleggia una quantità allarmante di
spazzatura ([The Atlantic](#))

Che cosa stiamo acquistando?

Retraction Watch

Tracking retractions as a window
into the scientific process

GET RETRACTION WATCH IN YOUR INBOX

GET OUR NEWSLETTER

Get the latest news from
Retraction Watch and beyond
Monday through Friday, plus
Weekend Reads each Saturday.

SUPPORT RETRACTION
WATCH

RETRACTION WATCH LISTS

The Retraction Watch
Leaderboard

The Retraction Watch Mass Resignations List

In 2023 alone, editors of
eight journals on topics
ranging from mathemat-
ics to biogeography all
quit at once because of
disputes with their pub-
lishing companies.



via [Flickr](#)

Mass resignations of edi-
tors from scholarly jour-
nals aren't new – the Open
Access Directory has a [list](#)
of some such actions going back to 1989. But the frequency appears to
have picked up in recent years, as well as the attention some mass resig-
nation events draw.

The following is a list of journals that have seen editors resign en masse
since 2015. for various reasons:

Che cosa stiamo acquistando?

Version: 1.0.8.0
ISSN 2692-465X

There are 10 articles on this page with PubPeer comments

Login

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Journal(s)

Publisher SPRINGER

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From Date

To

PubMedID

DOI

From Date

To

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DOI

Search

Original Paper

Retraction or Other Notices

Your search returned a large number of results. Only 50 are displayed. Narrow your search to view all results.

| Title/Subject(s)/Journal - Publisher/Affiliation(s)/Retraction Watch Post URL(s) | Reason(s) | Author(s) | Original Paper Date/PubMedID/DOI | Retraction or Other Notices Date/PubMedID/DOI | Article Type(s) Nature of Notice | Countries Paywall(s) Notes |
|---|---|---|--|--|----------------------------------|---------------------------------------|
| A Tunguska sized airburst destroyed Tall el-Hammam a Middle Bronze Age city in the Jordan Valley near the Dead Sea (HUM) History - Asia; (PHY) Astrophysics; (PHY) Cosmology; <i>Scientific Reports</i> --- Springer - Nature Publishing Group Geology Program, School of Earth and Sustainability, Northern Arizona University, Flagstaff, AZ, 86011, USA Center of Excellence in Remote Sensing Education and Research, Elizabeth City State University, Elizabeth City, NC, 27909, USA Department of Natural Sciences, Elizabeth City State University, Elizabeth City, NC, 27909, USA Materials and Metallurgical Engineering, New Mexico Institute On Mining & Technology, Socorro, NM, 87801, USA Los Alamos National Laboratory (Retired), Los Alamos, NM, 87545, USA Analytical Instrumentation Facility, North Carolina State University, Raleigh, NC, 27695, USA EAG Laboratories, Eurofins Materials Science, Raleigh, NC, 27606, USA Department of Chemistry and Biochemistry, DuPaul University, Chicago, IL, 60614, USA Geophysical Institute, University of Alaska Fairbanks, 903 Koyukuk Drive, College, AK, 99775, USA Faculty of Science, Charles University, Albertov 6, Prague, 12843, Czech Republic Southern Research Institute, 757 Tom Martin Drive, Birmingham, AL, 35211, USA US Navy, NAVFAC Mid-Atlantic Region, NS Norfolk, VA, 23511, USA Comet Research Group, Prescott, AZ, 86301, USA Restoration Systems, L.L.C., Raleigh, NC, 27604, USA Department of Geological Sciences, East Carolina University, Greenville, NC, 27858, USA Savannah River Archaeological Research Program, South Carolina Institute of Archaeology and Anthropology, University of South Carolina, New Ellenton, SC, 29809, USA CAMCOR, University of Oregon, 1443 E 13th Ave, Eugene, OR, 97403, USA Department of Earth Science and Marine Science Institute, University of California, Santa Barbara, CA, 93106, USA College of Archaeology, Trinity Southwest University, Albuquerque, NM, 87109, USA https://retractionwatch.com/2024/04/23/2024-comet-impact-city-to-be-retracted-but-never-a-fire-editor-note-askmou/#!/article-science/ | -Error in Analyses -Error in Data -Error in Methods -Investigation by Journal Publisher -Investigation by Third Party -Objections by Author -Unreliable Results and/or Conclusions -Upgrade/Update of Prior Notice | Ted E Bunch Malcolm A LeCompte A Victor Adedede James H Witke T David Burleigh Robert F Hermas Charles Mooner Dale Batchelor Wendy S Wolbach Joel Kathan Gunter Kietuschka Mark C L Patterson Edward C Swindel Timothy Witwer George A Howard Siddhartha Mina Christopher R Moore Kurt Langworthy James P Kennett Allen West Phillip J Silvia | 09/20/2021 34545151 10.1038/s41598-021-97778-3 | 04/24/2025 40275027 10.1038/s41598-025-99265-5 | Research Article Retraction | Czech Republic United States No |
| A Tunguska sized airburst destroyed Tall el-Hammam a Middle Bronze Age city in the Jordan Valley near the Dead Sea (HUM) History - Asia; (PHY) Astrophysics; (PHY) Cosmology; <i>Scientific Reports</i> --- Springer - Nature Publishing Group Geology Program, School of Earth and Sustainability, Northern Arizona University, Flagstaff, AZ, 86011, USA Center of Excellence in Remote Sensing Education and Research, Elizabeth City State University, Elizabeth City, NC, 27909, USA Department of Natural Sciences, Elizabeth City State University, Elizabeth City, NC, 27909, USA Materials and Metallurgical Engineering, New Mexico Institute On Mining & Technology, Socorro, NM, 87801, USA Los Alamos National Laboratory (Retired), Los Alamos, NM, 87545, USA Analytical Instrumentation Facility, North Carolina State University, Raleigh, NC, 27695, USA EAG Laboratories, Eurofins Materials Science, Raleigh, NC, 27606, USA Department of Chemistry and Biochemistry, DuPaul University, Chicago, IL, 60614, USA Geophysical Institute, University of Alaska Fairbanks, 903 Koyukuk Drive, College, AK, 99775, USA Faculty of Science, Charles University, Albertov 6, Prague, 12843, Czech Republic Southern Research Institute, 757 Tom Martin Drive, Birmingham, AL, 35211, USA US Navy, NAVFAC Mid-Atlantic Region, NS Norfolk, VA, 23511, USA Comet Research Group, Prescott, AZ, 86301, USA | -Error in Image -Error in Text -Updated to Retraction -Upgrade/Update of Prior Notice | Ted E Bunch Malcolm A LeCompte A Victor Adedede James H Witke T David Burleigh Robert F Hermas Charles Mooner Dale Batchelor Wendy S Wolbach Joel Kathan Gunter Kietuschka Mark C L Patterson Edward C Swindel Timothy Witwer George A Howard Siddhartha Mina Christopher R Moore | 09/20/2021 34545151 10.1038/s41598-021-97778-3 | 05/22/2023 37217562 10.1038/s41598-023-35266-6 | Research Article Correction | Czech Republic United States No |

Alternative?



[Home](#) / [Archives](#) / [No. 59 \(2025\): The Lorraine Model](#) / [Podcasts](#)

The Lorraine Model

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DOI: <https://doi.org/10.7557/19.8074>

Keywords: Université de Lorraine, Open Science, funding, Diamond Open Access, Open Data, Agency



Latest publications

ATOM 1.0

RSS 2.0

RSS 1.0

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Cominciare ad investire in
infrastrutture aperte

<https://septentrio.uit.no/index.php/OSTalk/article/view/8074>

Il modello PRC come alternativa ai silos editoriali

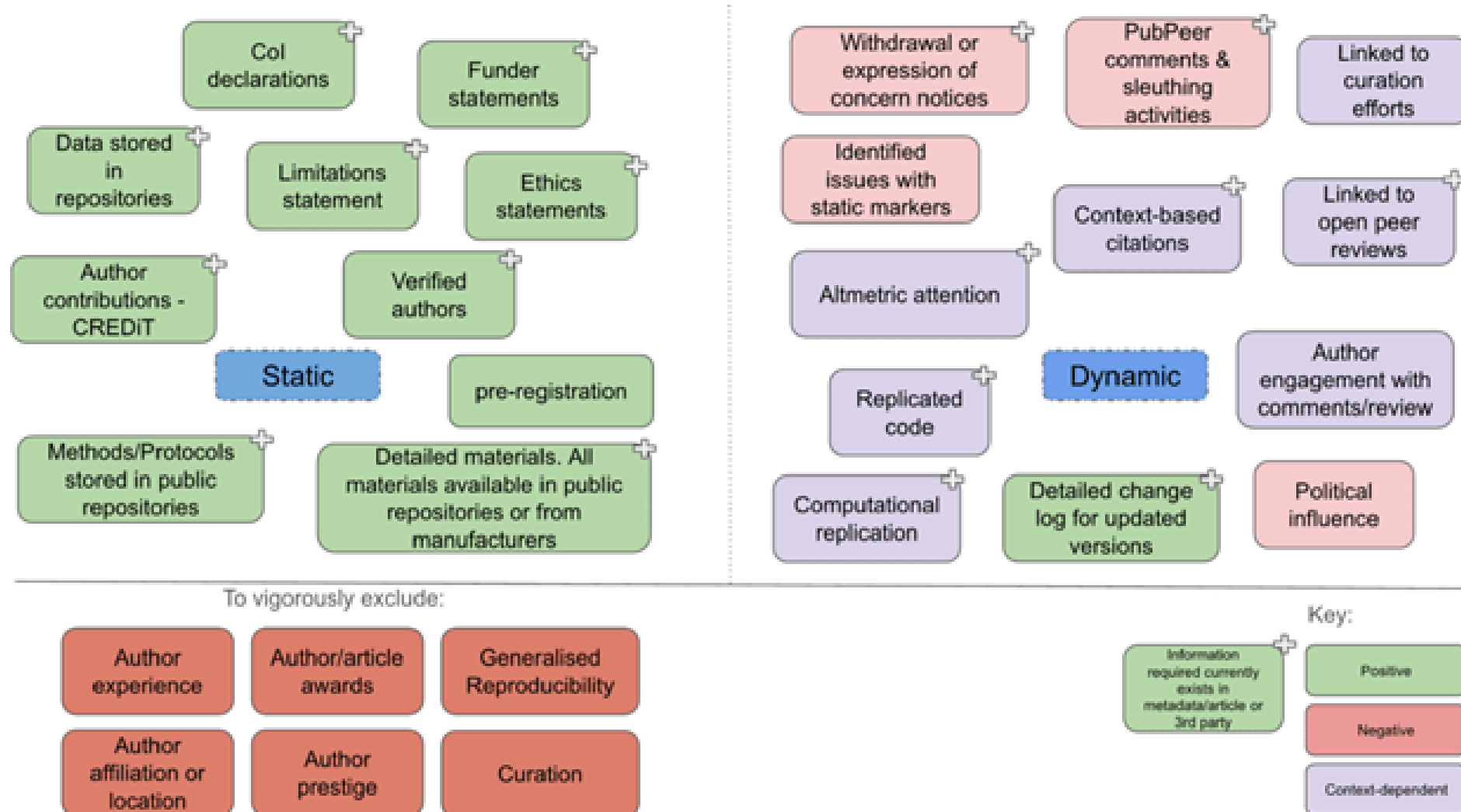


PREVIEW

PCI
Peer Community in



Diversi modelli di misurazione dell'impatto



Conclusioni provvisorie



Valorizzare tutti gli aspetti della ricerca, in particolare la **trasparenza e la apertura**

Promuovere e aderire a modelli basati su **infrastrutture aperte** abbandonando i silos editoriali
Considerare i **risultati negativi** come risultati



Abbandonare sistemi quantitativi di valutazione promuovendo la discussione pubblica

Finanziare modelli basati su infrastrutture aperte e interoperabili



Limitarsi ad offrire servizi alle istituzioni e ai ricercatori a prezzi sostenibili, senza intromettersi nei processi di validazione e valutazione e di indirizzo della ricerca.

< Go back

RESEARCH EUROPE

11 SEP 2025

Make academic publishing a commons, not a market

By Samuel Moore

Share



Commercialisation has thwarted the promise of openness—it's time for new priorities, says Samuel Moore

